



Barbican Centre Board

Date: MONDAY, 20 NOVEMBER 2017
Time: 11.00 am
Venue: COMMITTEE ROOMS, 2ND FLOOR, WEST WING, GUILDHALL

Members: Deputy Dr Giles Shilson (Chairman)
Deputy John Tomlinson (Deputy Chairman)
Deputy John Bennett
Russ Carr
Gerard Grech
Deputy Tom Hoffman
Deputy Wendy Hyde
Emma Kane
Vivienne Littlechild
Deputy Edward Lord
Deputy Catherine McGuinness
Wendy Mead (Chief Commoner)
Lucy Musgrave
Graham Packham
Trevor Phillips
Judith Pleasance
Deputy Tom Sleigh

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Lunch will be served in the Guildhall Club at 1pm
N.B. Part of this meeting could be the subject of audio or visual recording

John Barradell
Town Clerk and Chief Executive

AGENDA

A number of items on the agenda will have already been considered by the Board's Finance and/or Risk Committees and it is therefore proposed that they be approved or noted without discussion. These items have been marked with a star (*). Any Member is able to request that an item be unstarred and subject to discussion; Members are asked to inform the Town Clerk or Chairman of this request prior to the meeting.

1. **APOLOGIES**
2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**
3.
 - a) **Board Minutes**
To approve the public minutes and summary of the Barbican Centre Board meeting held on 27 September 2017.
For Decision
(Pages 1 - 6)
 - b) **Minutes of the Finance Committee**
To receive the draft public minutes and summary of the Finance Committee of the Barbican Centre Board meeting held on 8 November 2017 (TO FOLLOW).
For Information
 - c) **Minutes of the Risk Committee**
To receive the draft public minutes and summary of the Risk Committee of the Barbican Centre Board held on 8 November 2017.
For Information
4. **OUTSTANDING ACTIONS AND WORKPLAN**
Report of the Town Clerk.
For Information
(Pages 7 - 10)
5. **RISK COMMITTEE OF THE BARBICAN CENTRE BOARD - MEMBERSHIP**
Report of the Town Clerk.
For Decision
(Pages 11 - 12)
6. **SKILLS AND EFFECTIVENESS REVIEW 2017**
Report of the Town Clerk.
For Decision
(Pages 13 - 24)
7. **MANAGEMENT REPORT BY THE CENTRE'S DIRECTORS**
Report of the Managing Director.
For Information
(Pages 25 - 40)

8. **MODERN SLAVERY STATEMENT**
Report of the Director of Arts.
For Decision
(Pages 41 - 48)
9. **MUSIC: ANNUAL PRESENTATION (PUBLIC SECTION)**
Report of the Director of Arts.
For Information
(Pages 49 - 62)
10. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**
11. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**
12. **EXCLUSION OF THE PUBLIC**
MOTION – That under Section 100A of the Local Government Act 1972, the public be excluded from the meeting for the following items, on the grounds that they involve the likely disclosure of Exempt Information, as defined in Part 1, of Schedule 12A of the Local Government Act.
For Decision
13. a) **Non-Public Board Minutes**
To agree the non-public Minutes of the Barbican Centre Board meeting held on 27 September 2017.
For Decision
(Pages 63 - 68)
- b) **Non-Public Minutes of the Finance Committee**
To receive the draft non-public minutes of the Finance Committee of the Barbican Centre Board held on 8 November 2017 (TO FOLLOW).
For Information
- c) **Non-Public Minutes of the Risk Committee**
To receive the draft non-public minutes of the Risk Committee of the Barbican Centre Board held on 8 November 2017 (TO FOLLOW).
For Information
14. **MUSIC: ANNUAL UPDATE (FULL VERSION)**
Report of the Director of Arts.
For Information
(Pages 69 - 98)
15. **LSO ANNUAL REVIEW**
Report of the Managing Director, London Symphony Orchestra.
For Information
(Pages 99 - 102)

16. **ANNUAL WAIVERS REPORT 2016/17**
Report of the Chamberlain.
For Information
(Pages 103 - 110)
17. **BUDGET 2017/18**
Report of the Chief Operating & Financial Officer.
For Decision
(Pages 111 - 122)
18. *** BUSINESS REVIEW**
Report of the Chief Operating & Financial Officer.
For Information
(Pages 123 - 130)
19. *** DEVELOPMENT UPDATE**
Report of the Chief Operating & Financial Officer.
For Information
(Pages 131 - 144)
20. *** SBR / STRATEGIC PLAN UPDATE**
Report of the Managing Director.
For Information
(Pages 145 - 150)
21. *** RISK UPDATE**
Report of the Director of Operations & Buildings.
For Information
(Pages 151 - 160)
22. *** PROJECTS UPDATE**
Report of the Director of Operations & Buildings.
For Information
(Pages 161 - 170)
23. **CURVE GALLERY REFURBISHMENT PHASE 2**
Report of the Director of Operations & Buildings.
For Decision
(Pages 171 - 186)
24. **QUESTIONS RELATING TO THE WORK OF THE BOARD**
25. **ANY OTHER BUSINESS THE CHAIRMAN CONSIDERS URGENT**
- Members Only - Confidential Item**
26. **CHANGE PROGRAMME**
Report of the Director of Operations & Buildings (separately circulated).
For Decision